



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Cambridgeshire and Peterborough Combined Authority Forward Plan

FOR THE PERIOD 1 JANUARY 2025 TO 4 JUNE 2025

The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA.

It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all of the decisions to be taken by the Combined Authority Board, Thematic Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the 'Forward Plans' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board, Thematic Committees and the Business Board.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from [Democratic Services](#).

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact [Matt Cumberbatch, Director Legal and Governance, Monitoring Officer](#) at least five working days before the decision is due to be made.

Substantive changes to the previous month's Forward Plan are indicated in **bold text** for ease of reference.

Notice of decisions

Notice of the Combined Authority Board's decisions and Thematic Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Thematic Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Thematic Committee meeting:

Environment and Sustainable Communities Committee

1. Budget Report
2. Affordable Housing Programme – Update on Implementation
3. Climate Partnership Update
4. CPCA Director's Update

Skills and Employment Committee

1. Budget Report
2. Employment and Skills Board Update
3. CPCA Director's Update

Transport and Infrastructure Committee

1. Budget Report
2. CPCA Director's Update

Business Board

1. Combined Authority Forward Planning
2. Business Board Chair's update
3. CPCA Director's Update
4. Feedback from Thematic Committees
5. Budget and Performance report

Title of Report	Decision Required	Decision Maker	Decision Date	Consultation	Lead Officer	Lead Member	Background documents	Likely Exemption
Investment Committee Concept Paper - Strategic Investment and Innovation Fund	To consider and comment on the concept proposal for the Strategic Investment and Innovation Fund prior to its presentation to the CPCA Board on 5 February 2025.	Investment Committee	13 Jan 2025	Relevant internal and external stakeholders	Steve Clarke, Senior Responsible Officer, Local Growth Fund, Market Insight and Evaluation,	Mayor	None	Open
Waterbeach Renewable Energy Network (WREN) change request	To approve the change request for Waterbeach Renewable Energy Network (WREN) project for a change to time and reprofiling.	Investment Committee	13 Jan 2025	Relevant internal and external stakeholders	Maggie Pratt, Climate Change Programme Manager	Mayor	None	Open
SAF Business Case Approvals - Chief Executive Decisions	To note the Chief Executive business case decisions for projects less than £1m under the single assurance framework	Investment Committee	13 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources	Mayor	None	Open
Peterborough Station Quarter KD2024/053	Update on progress to develop the full business case	Investment Committee Transport and Infrastructure Committee Combined Authority Board	13 Jan 2025 24 Jan 2025 6 Feb 2025	Relevant internal and external stakeholders	Gidon Wieder, Programme Manager Peterborough Station Quarter	Lead Member for Transport and Infrastructure	None	Open
Cygnets Bridge Change Request - KD2024/072	To approve the change request for Cygnets Bridge and increased construction funding	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Tim Bellamy, Assistant Director Transport	Lead Member for Transport and Infrastructure	None	Open

Youth Forum	To brief the committee and seek support on the creation of a Cambridgeshire & Peterborough Youth Forum, which will be formed to seek and capture the voice of young people in the creation of work streams linked to the new Youth Guarantee Trailblazer	Skills and Employment Committee	20 Jan 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
FE Cold Spots	To update the Committee on the FE Cold Spots Work, including the pending Grant Application process and to recommend the Combined Authority Board delegate authority to the Assistant Director to allocate and award skills capital funding to successful applicants.	Skills and Employment Committee	20 Jan 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
		Combined Authority Board	6 Feb 2025					
Draft Adults Commissioning Strategy - KD2025/001	To approve the draft Adults Commissioning Strategy	Skills and Employment Committee	20 Jan 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
		Combined Authority Board	6 Feb 2025					
Wider Outcomes Framework	To brief the committee on the continued progress of the Wider Outcomes Framework.	Skills and Employment Committee	20 Jan 2025	Relevant internal and external stakeholders	Jaki Bradley, Head of Adult Education Budget	Lead Member for Skills	None	Open

Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Mayor's Budget KD2024/004	To agree the Mayor's draft budget for 2025/26	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
2025/26 Corporate Strategy and Budget and Medium-Term Financial Plan KD2024/054	To note the consultation feedback, approve the Corporate Strategy and Budget and MTFP	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources, Kate McFarlane, Director Policy and Engagement	Mayor	None	Open
Review of Investment Concept Papers and Business Cases KD2024/043	To approve concept papers and business cases recommended from the Investment Panel	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources	Mayor	None	Open
Overview of the GSEnz Hub	An overview of the GSEnz Hub operational programmes, governance and finance	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Maxine Narburgh, Regional Director, GSEnzH	Lead Member for Communities and Environment	None	Open

Strategic Research & Economic Analysis Framework [KD2024/073]	To request delegated authority from the CA Board to utilise account lines in the Economy & Growth directorate budget to purchase consultancy support through the newly procured Strategic Research & Economic Analysis Framework through the Homes England Framework	Combined Authority Board	22 Jan 2025	Internal and external stakeholders	Louisa Simpson, Strategic Funds Programme Leader	Mayor	None	Open
Committee Calendar 2025/26	To approve the calendar of meetings for the 2025/26 Municipal Year	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Alison Marston, Head of Democratic Services	Lead Member for Governance	None	Open
Local Transport and Connectivity Plan (LTCP) Monitoring and Evaluation Update	To update members on the monitoring and evaluating of the LTCP.	Transport and Infrastructure Committee	24 Jan 2025	Relevant internal and external stakeholders.	Emma White, Acting Transport Strategy and Policy Manager	Lead Member for Transport and Infrastructure	None	Open
Community Active Travel Grant KD2024/065	To make the Committee members aware of the criteria for the Active Travel Grant and gain approval to progress to the next stage	Transport and Infrastructure Committee	24 Jan 2025	Relevant internal and external stakeholders	Yo Higton, Active Travel Lead	Lead Member for Transport and Infrastructure	None	Open
Fletton Quays Footbridge (Cygnets Bridge) KD2024/016	To provide an update on the Fletton Quays Footbridge (Cygnets Bridge) Improvement and to seek approval to move to the next stage.	Transport and Infrastructure Committee	24 Jan 2025	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open

<p>CPCA response to East West Rail non-statutory consultation KD2024/066</p>	<p>To agree the Combined Authority's position to allow for us to respond in a timely manner to the EWR's consultation.</p>	<p>Transport and Infrastructure Committee</p>	<p>24 Jan 2025</p>	<p>Relevant internal and external stakeholders</p>	<p>Robert Jones, Transport Programme Manager</p>	<p>Lead Member for Transport and Infrastructure</p>	<p>None</p>	<p>Open</p>
<p>The Royston to Granta Park Strategic Growth and Transport study</p>	<p>Update on the Royston to Granta Park Strategic Growth and Transport study and the strategic outline business case (SOBC)</p>	<p>Transport and Infrastructure Committee</p>	<p>24 Jan 2025</p>	<p>Relevant internal and external stakeholders.</p>	<p>Emma White, Acting Transport Strategy and Policy Manager</p>	<p>Lead Member for Transport and Infrastructure</p>	<p>None</p>	<p>Open</p>
<p>BP Witchford Roundabout Non Motorised User (NMU) Crossing Feasibility Study</p>	<p>Update of progress to date for BP Roundabout NMU crossing feasibility study and planned public consultation in January 2025. The project has been assessing options for a road crossing at this roundabout. The options include at grade signalised crossings and grade separated overbridge options.</p>	<p>Transport and Infrastructure Committee</p>	<p>24 Jan 2025</p>	<p>Relevant internal and external stakeholders</p>	<p>Robert Jones, Transport Programme Manager</p>	<p>Lead Member for Transport and Infrastructure</p>	<p>None</p>	<p>Open</p>

Bus Reform KD2024/067	The Mayor to note and consider the recommendations of the Combined Authority and the content of the Consultation Report and associated documents, including the Bus Reform Assessment, and decide whether or not to make a franchising scheme, comply with all associated statutory requirements or whether to recommend that the Combined Authority should pursue an Enhanced Partnership	Transport and Infrastructure Committee Mayor Combined Authority Board	24 Jan 2025 Not before 6th Feb 2025 6 Feb 2025	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Heylo Units with Vistry & Allison Homes Jan 25 [KD2024/074]	To use the last amount of grant funding to provide “off the shelf accommodation” through Heylo – providers of shared ownership in Peterborough and Hunts, from final grant amount accumulated and clawback.	Environment and Sustainable Communities Committee	29 Jan 2025	Relevant internal and external stakeholders	Azma Ahmad-Pearce, Programme Manager	Lead Member for Communities and Environment	None	Open
Climate Programme Delivery	To provide an update on three key elements of the Climate Change Programme.	Environment and Sustainable Communities Committee	29 Jan 2025	Relevant internal and external stakeholders	Maggie Pratt, Climate Change Programme Manager	Lead Member for Communities and Environment	None	Open
Locally Determined Contributions (LDC)	To receive a presentation on LDCs	Environment and Sustainable Communities Committee	29 Jan 2025	Relevant internal and external stakeholders	Maggie Pratt, Climate Change Programme Manager	Lead Member for Communities and Environment	None	Open

Natural Cambridgeshire	A presentation on the work of Natural Cambridgeshire	Environment and Sustainable Communities Committee	29 Jan 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Peterborough Station Quarter Full Business Case KD2024/063	To recommend to the CA Board the approval of the Peterborough Station Quarter Full Business Case	Combined Authority Board	6 Feb 2025	Relevant internal and external stakeholders	Gidon Wieder, Programme Manager Peterborough Station Quarter	Mayor	None	Open
Depot for Electric Buses - Interim Feasibility Report	To consider a feasibility study undertaken to assess the viability of providing a bus depot facility in Peterborough.	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Nick Sweeney, Asset Strategy Manager	Lead Member for Transport and Infrastructure	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Matthew Cumberbatch, Monitoring Officer	Lead Member for Governance	None	Open
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update KD2024/069	To provide an update on the revenue and capital budgets for the year to date and approving draft carry-forwards, and to approve the annual refresh of the financial strategies.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open

Corporate Risk Report	To present the Corporate Risk Report Q2 2024/25 for Members' scrutiny	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Chris Bolton, Head of PMO	Mayor	None	Open
Corporate Performance Report	To present the Corporate Performance Report Q2 2024/25 for Members' scrutiny	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Review of Investment Concept Papers and Business Cases KD2024/044	To approve concept papers and business cases recommended from the Investment Panel	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources	Mayor	None	Open
Climate Change Opportunity Fund KD2024/070	To approve Climate Change Opportunity Fund projects	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Monitoring and Evaluation Framework	To approve the adoption of a new Monitoring and Evaluation Framework	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Strategic Investment & Innovation Fund KD2024/071	To approve the Outline Business Case and funding to deliver the Full Business Case	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Louisa Simpson, Strategic Funds Programme Leader	Mayor	None	Open

Constituent Authority Update	To provide Business Board members with an update from one of the Constituent Authorities.	Business Board	31 Mar 2025	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open
Local Growth Plan and National Industrial Strategy Sector Update	Verbal update on the Local Growth Plan and National Industrial Strategy Sector - including sector strategy update	Business Board	31 Mar 2025	Relevant internal and external stakeholders	David Moore, Assistant Director, Business Trade and Investment	Chair of Business Board	None	Open
Market Towns Programme (Phase 2) Final Review	To update Business Board Members on the Market Town Programme	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Domenico Cirillo, PMO Programme Lead	Chair of Business Board	None	Open
Business Growth and Social Impact Investment Fund Update	To update members following the first meeting of the Steering Group	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Grace Crawford, Business Programme Support Officer	Chair of Business Board	None	Open
Economy and Growth Concept Papers and Business Cases	To update members on the following papers: - Outline Business Case – Strategic Investment & Innovation Fund - Concept Paper – Creative UK Investment Fund	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Louisa Simpson, Strategic Funds Programme Leader	Chair of Business Board	None	Open